

Office of Spiritual Formation Assessment Report

Prepared By: Rev. Dr. Linda J. Leon, Director of Spiritual Formation

Assessment Cycle: 2017-18

Mission Statement:

Our mission is to contribute to students' spiritual formation by building them up to know, love, and serve Jesus Christ. We provide Christian faith development opportunities for individuals and groups in a variety of campus contexts.

Unit Goals:

- To care for and mentor Malone University students.
- To teach students how to develop a worldview rooted in Scripture.
- To teach students how to actively grow their relationship with God.

GOAL ONE: The Spiritual Formation staff will care for and mentor Malone University students.

Spiritual The Formation staff will provide pastoral care to students.

Pastoral care and mentoring will be extended to students (individually or in small groups) weekly by each Spiritual Formation staff member. Care and mentoring may be via student request, or by staff determination that these might be beneficial to a student/small group to advance their personal, emotional or spiritual development. Meetings may take place on- or off-campus. This objective will be assessed via listing the diversity of pastoral care and mentoring meetings held with individual students or small groups during the semester; this information will be gathered from office staff and CCO campus ministry volunteers.

These assessments will assist the Spiritual Formation staff in understanding their cumulative areas of connection and influence in the campus community and help the staff determine if a variety of events are being attended and a variety of students engaged.

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSF administrations:

SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64.

staff Spiritual Formation members contribute to Malone's Strategic Theme of Vibrancy, and in particular the objective of Building a Student-Centered Culture, through their commitment to care for students' personal and spiritual growth. This is done through holding clear office hours and remaining available for students whether for appointments or unannounced visits, time spent seeking out students on campus in multiple venues in order to build relationships with them, meals in the cafes and cafeteria for mentoring conversations, and hospitality extended to students via having students or groups to meals or studies in our homes.

Staff and CCO staff were involved in:

- Dozens of one-on-one mentoring times with individual students
- Mentoring small groups on a weekly basis

Summary of Data Collected

- Coaching student-athletes (cheerleaders), approaching the role as a life mentor as well as a coach
- Multiple student leadership development opportunities (see 3b, below)
- Attendance at dozens of athletic games, music recitals, music performances
- Dozens of Spiritual Formation Opportunities where student contact is readily achievable (as opposed to a more formal worship service)
- Life Groups (small group teaching times)
- Multi-cultural department events
- Many campus cafeteria meals and conversations
- In-office pastoral counseling sessions
- Classroom teaching
- Outdoor education (hiking, canoeing) trips
- Sunday morning church services alongside Malone students
- Community Center events with students (ex: Martin Center)
- "Night of Worship" events
- Home hospitality on regular occasions for large groups of students
- Many conversations with students who are disinterested in the Christian faith or claim to be a non-Christian

In the official 2018 NSSE results, first-year student "Agree/Strongly Agree" response to 1] was 80% which is less than the goal of 84%. Senior-year student response was 77% which is greater than the 2014 result but less than the goal

Continue diversity of contexts in which students are met and mentored.

	• SSI 83 ("Campus item: I consider		of 78%. Further comment on NSSE IJ may be found in this	
	Chapel/Spiritual Formation		column, under Goal 2b.	
	Opportunities as opportunities to			
	enhance my own spiritual			
	growth") will increase from 4.86			
	to 4.96			
	• NSSE IJ ("There is an			
	environment on this campus that			
	encourages me to develop values			
	which reflect my faith in Jesus			
	Christ"): the number of first-year			
	response participants to answer			
	"agree" or "strongly agree" will increase from 81% to 84% and the			
	number of senior response			
	participants to answer "agree" or			
	"strongly agree" will increase			
	from 75% to 78%.			
	*Note that the most recent SSI data			
	was acquired in 2013, which was			
	before the implementation of the			
	1			
	current Spiritual Formation			
	Opportunities program. Similarly, the			
	2014 NSSE data was acquired on			
	campus before a full year of the new			
	Spiritual Formation Opportunities			
	program had been in effect.			
lb. The Spiritual	Staff will attend a variety of on- and	Spiritual Formation staff members	Please see la.	Continue diversity of contexts in which
Formation staff will	off-campus events (concerts, sporting	contribute to Malone's Strategic Theme		students are met and mentored.
build relationships with	events, Residence Hall visits, student-	of Vibrancy, and in particular the objective		
students by being	led worship services) alongside	of Building a Student-Centered Culture,		
present in a variety of	students over the course of the	through their commitment to relational		
campus contexts.	semester in order to develop a	ministry and evangelism. While available		
	"ministry of presence." Staff will also	through our offices, staff members also		
	make intentional effort to meet new	spend much time around campus meeting		
	students on an on-going basis in order	students "where they are." Each of our staff		
	0 0	,		
	to connect with a variety of students	members is uniquely gifted toward a		

/Criteria for Success

These assessments will assist the Spiritual Formation staff in understanding their cumulative areas of connection and influence in the campus community and help the staff determine if a variety of events are being attended and a variety of students engaged.

specific type of student - be they studentathletes, artists, musicians, fringe students, Christ-followers, non-Christians, or the students who don't quite understand why they are at a Christian institution. Our goal is to meet with students, develop a relationship with them, earn the right to ask hard questions, and help them to grow personally and spiritually.

The Spiritual Formation staff will students opportunities to learn how to study Scripture.

Spiritual Formation staff will provide opportunities for students to be equipped with methodology in approaching and understanding Scripture passages and the Scripture meta-narrative. This objective will be assessed by listing workshop contexts or student groups with whom staff members (or those appointed by them) have conversed about Scripture study.

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations:

- SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64.
- SSI 83 ("Campus item: I consider Chapel/Spiritual Formation

The Office of Spiritual Formation contributes to Malone's Strategic Theme of Vibrancy, and in particular the objective of Building a Student-Centered Culture, through helping students understand the integration of faith and life. Staff members are trained to understand the current generation of college students - most of whom are part of the Millenial Generation - and their unique attributes which affect how they approach life and faith. Through understanding our students well, we teach them in ways that they can understand and equip them as they enter prepare to enter life after college. Understanding that our students come from over 40+ denominations and that we also have many non-Christians on campus, the staff develop a variety of Spiritual Formation

SSI item 74: this goal is campus-wide in scope and therefore its achievement cannot be solely measured via Spiritual Formation assessment procedures. However, the following results from the Fall 2017 survey address SSI 74:

• When asked if SFOs contribute to their spiritual growth, results were....strongly agree 28.7%, agree 41.3%, neutral 19.1%, disagree 7% and strongly disagree 3.9%.

When asked in the Fall 2017 all-student survey if they can clearly understand the overall theme for each Community Worship service, students responded with these results: strongly agree 24,3%, agree 44.3%, neutral 15.7%.

In the official 2018 NSSE results, first-year student "Agree/Strongly Agree" response to 1] was 80% which is less than the goal of 84%. Senior-year student response was 77% which is greater than the 2014 result but less than the goal of 78%. Further comment on NSSE IJ may be found in this column, under Goal 2b.

The Fall 2017 all-student survey showed that every area of SFOs about which students were asked received an overall positive rating.

Use of Results

The Director is pleased with SSI 74 results, as shown at left. Note that the OSF also contributed to the SSI 74 goal in 2017-18 by overseeing the Life Group program, which focuses on Bible study knowledge. In addition, individual staff/volunteer activities which focused on Bible study with students remain strong. Finally, an annual Community Worship curriculum spends four weeks focusing on the biblical narrative; this occurs early each fall semester. All of these effort will continue in 2018-19.

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results /Criteria for Success

Opportunities in order to reach/connect Fall 2017 Life Groups addressing Goal 2a: Opportunities as opportunities to The OSF Director continues conversation enhance my own spiritual with a variety of Malone students. This Scripture Memory with Mark Jakowski with the General Education Director and growth") will increase from 4.86 Greatness of God with Marva Hoopes includes worship services serving 1,000+ the Chair of the Theology Department to to 4.96 Fight Club with Edy Herrera students at one time to Life Groups that better connect curricular efforts to teach NSSE IJ ("There is an Every Man a Warrior (EMAW) serve 2-40 students in one group. Different students Scripture study with the SFO environment on this campus that Jesus Is with Devin Galbraith programmatic formats are employed so that program. The goal is to be on the "same encourages me to develop values The Edge with Kyle and Brenda Calderhead students might utilize their different page" so that students are hearing about which reflect my faith in Iesus learning styles to engage in the worship Scripture study in the classroom and this Christ"): the number of first-year Fall 2017 Spiritual Formation Opportunities addressing response participants to answer opportunities – be it listening, kinetic then is echoed in SFOs (and vice-versa). Goal 2a: "agree" or "strongly agree" will movement, art, exploring music, etc. The These discussions began in Summer 2015 • Community Worship four-week curriculum on increase from 81% to 84% and the staff members also talk with guest and have continued. In Fall 2017, they took **CFRR** number of senior response ● #MUBlessUp speakers/facilitators to help them the shape of a Community Worship participants to answer "agree" or understand our campus culture and "who" Celebration curriculum intentionally focused on the "strongly agree" will increase our students are. biblical meta-narrative and understanding from 75% to 78%. Spring 2018 Life Groups addressing Goal 2a: service/ being other-centered. These are *Note that the most recent SSI data • Women's Bible Study Fellowship (BSF) was acquired in 2013, which was both areas that will soon be assessed Men's DeVol Devos before the implementation of the regularly in General Education courses. Gospel Strong current Spiritual Formation Opportunities program. Similarly, the Community Worship follows a two-year Spring 2017 Spiritual Formation Opportunities addressing 2014 NSSE data was acquired on curriculum which will continue our campus before a full year of the new Goal 2a: emphasis on Goal 2a. Students are Spiritual Formation Opportunities • #MUBlessUp responding with overwhelmingly approval. program had been in effect. • Celebration, Fireside series (4) See survey results at left regarding student understanding of Community Worship themes. Year four of the curriculum will begin in Fall 2018. These foundational elements will be Fall 2017: total number of students who visited a Life Group The OSF offered a broad variety of large-Spiritual See notes under 2a. 2b. The formally offered through Spiritual was 465 (= number of unique students, not total number of and small-group opportunities for students Formation staff will participation instances). to understand the Gospel, get an overall students Formation Opportunities, Life opportunities to learn Groups, and other workshops given Fall 2018: total number of students who visited a Life Group understanding of the biblical metathe Gospel, a Scripture by or sponsored by our staff. This was 763 (= number of unique students, not total number of narrative, and understand the basics of the meta-narrative, and objective will be assessed through Christian faith. These are basic participation instances). basics of the Christian listing the number and nature of these undercurrents running through the entirety faith. offerings over the course of a SSI 74/83 and NSSE II: these goals are campus-wide in scope of the SFO program. and therefore their achievement cannot be solely measured semester. All students will be

Means of Assessment /Criteria for Success

Connection to MU Strategic Plan

Summary of Data Collected

involved in a survey to be issued midsemester where they can give feedback and ideas regarding the Spiritual Formation Opportunities program. In addition, careful vetting of potential speakers/facilitators will be employed to better ensure that speakers connect to and engage the current student population. This latter objective will be assessed through ensuring that potential speakers are researched and assessed according to their speaking style and awareness of how to speak to the current college student audience.

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations:

- SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64.
- SSI 83 ("Campus item: I consider Chapel/Spiritual Formation Opportunities as opportunities to enhance my own spiritual growth") will increase from 4.86 to 4.96
- NSSE IJ ("There is an environment on this campus that encourages me to develop values which reflect my faith in Jesus Christ"): the number of first-year response participants to answer "agree" or "strongly agree" will increase from 81% to 84% and the number of senior response

via Spiritual Formation assessment procedures. Nevertheless, the following results from the Fall 2017 survey address these SSI and NSSE items:

- (SSI 74/83) When asked if SFOs contribute to their spiritual growth, results were....strongly agree 28.7%, agree 41.3%, neutral 19.1%, disagree 7% and strongly disagree 3.9%.
- (NSSE IJ) When asked if SFOS encourage them to develop values which reflect their faith in Jesus Christ, results were...strongly agree 31.3%, agree 43%, neutral 17.8%, disagree 4.3% and strongly disagree 3.5%.

Note that our office survey does not differentiate between first-year and senior-year student respondents. The Director is pleased with the three-year increase in the "strongly agree" category. However, the three-point drop in "strongly agree" from 2016 to 2017 is noted, which correlates with a three-point increase in "strongly disagree."

In the official 2018 NSSE results, first-year student "Agree/Strongly Agree" response to 1J was 80% which is less than the goal of 84%. Senior-year student response was 77% which is greater than the 2014 result but less than the goal of 78%.

This office made multi-faceted changes to the SFO program in May 2018 which includes focused attention on smallgroup (Life Group) discipleship and staff believe this focus will result in positive personal value development in our students.

The Fall 2017 all-student survey showed a steady number of students who view Community Worship speakers as connecting with and engaging them. 54.8% of students agreed/strongly agreed, which was a slight increase over Fall 2016's 54%.

For the second consecutive time in five years, the Fall 2017 all-student survey showed that students' top motivation behind choosing which SFOs to attend is liking the content/theme of an SFO. In addition, the percentage of survey-takers who said that they don't want to attend at all but did so because of the requirement has dropped in the past three years from 21% of survey-takers to 8.7%.

The Fall 2017 survey revealed that topics that students would most like to see addressed in future SFOs are: Relationships (dating, sex, singleness, marriage, kids, friendships, family), LGBT+ community questions and issues, touch topics (abortion, substance abuse, porn, sex), mental health concerns (anxiety, depression shame, guilt, stress), rest (solitude, Sabbath, busyness), what it means to be a Christian, and understanding the Bible. The OSF staff is planning SFOs around these topics for the 2018-19 academic year.

Community Worship speakers were in part selected based on ideas/recommendations from students in past all-student surveys as well as the Spiritual Formation staff members' assessment of speakers we've had in past years. We have been generating a core set of speakers who are relatively local and connect/engage our students. In the Fall 2015 survey, there was a theme of students requesting "more consistent

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results
//Criteria for Success

participants to answer "agree" or "strongly agree" will increase from 75% to 78%.

*Note that the most recent SSI data was acquired in 2013, which was before the implementation of the current Spiritual Formation
Opportunities program. Similarly, the 2014 NSSE data was acquired on campus before a full year of the new Spiritual Formation Opportunities program had been in effect.

<u>Fall 2017 Spiritual Formation Opportunities addressing</u> Goal 2b:

- Community Worship four-week curriculum on CFRR
- Fellowship of Christian Athletes
- Nursing Christian Fellowship
- Celebration
- The River
- Be:Justice
- #MUBlessUp
- Several partner SFOs (facilitated by faculty/staff)

Fall 2017 Life Groups addressing Goal 2b:

- Scripture Memory with Mark Jakowski
- Greatness of God with Marva Hoopes
- Fight Club with Edy Herrera
- Every Man a Warrior (EMAW)
- Jesus Is with Devin Galbraith
- The Edge with Kyle and Brenda Calderhead
- Conversations about Biblical Love, Relationships and Marriage with Shawn Yost
- Cross-country team Bible study
- Devol Devos with John Iacucci

Spring 2018 Spiritual Formation Opportunities addressing Goal 2b:

- Community Worship four-week curriculum on CFRR
- Fellowship of Christian Athletes
- Nursing Christian Fellowship
- Celebration
- The River
- Be:Justice
- #MUBlessUp
- Several partner SFOs (facilitated by faculty/staff)

Spring 2018 Life Groups addressing Goal 2b:

BSF

speakers in general", meaning that they'd like to see the same speakers return. Our core list of speakers may help to address this student hope, although students indicate in the annual fall surveys that their connection to/engagement with speakers has not significantly increased in the last few years. However, their understanding of a clear Community Worship service theme has increased in the last few years, so perhaps the OSF staff have become better at selecting speakers who can support a service's overall theme.

		 DeVol Devos Gospel Strong Pints & Parables Jesus Is The Edge Every Man a Warrior
2c. The Spiritual Formation staff will provide opportunities for students to develop a biblical worldview.	See notes under 2a.	Results of the Fall 2017 office survey question relating to NSSE IP were: 72.2% responded that SFOs reinforce values that they have always held, and 27.8% responded that SFOs challenge values that they have always held. The results of our office survey above are relatively consistent with NSSE results. Note that our office survey does not differentiate between first-year and senior-year student respondents. In 2018, official NSSE data for IP showed that 73% of first-year students "Agree/Strongly Agree" while 69% of senior-year students "Agree/Strongly Agree" with the same statement. Fall 2017 Spiritual Formation Opportunities addressing Goal 2c: Fellowship of Christian Athletes Nursing Christian Fellowship Celebration The River Be-Justice #MUBlessUp Snacks & Stories 3x semester (faculty faith stories) Depression, Anxiety, and the Quest to Feel Whole partner SFO Finding Hope: Depression and Faith partner SFO Young Evangelicals for Social Action partner SFO Two LGBT+ perspectives/guest speakers - partner SFOs Creative Writing/Stafford Lecture partner SFO

NSSE item 1P ("This institution has reinforced values that I have always held") has been given to the OSF office as an item to include in our assessment process. However, the OSF Director feels this is an extremely flawed question for an institution which seeks to shape the worldview (which includes values) of its students while they are part of the campus community. See as reference Malone's Mission Statement and Educational Goal E. With regard to the OSF, our goal is to re-shape students' values according to God's Kingdom and the Scriptures; these biblical values may or may not be what students hold upon entering the institution. One question related to this item was included in the annual all-student survey – see results at right. More importantly, data analysis is included on providing students with opportunities to develop a biblical worldview.

/Criteria for Success

Fall 2017 Life Groups addressing Goal 2c:

- Jesus Is with Devin Galbraith
- The Edge with Kyle and Brenda Calderhead
- The Hook Up with Scott Spencer
- Center for Christian Faith and Culture
- And The Bride Wore White book study (women's study)
- Bloodlines book study (cheerleading team)
- Greatness of God
- Fight Club
- Book and Creative Writing Lovers with Randi Pahlau
- Be Free! with Deb Robinson
- Devol Devos

Spring 2018 Spiritual Formation Opportunities addressing Goal 2c:

- Fellowship of Christian Athletes
- Nursing Christian Fellowship
- Celebration
- The River
- Be:Justice
- #MUBlessUp
- Snacks & Stories 3x semester (faculty faith stories)
- Kaveh Akbar reading-Creative Writing Partner SFO
- Marjorie Maddox reading-Creative Writing Partner SFO
- Environmental Action Panel Partner SFO
- Political Visions and Illusions Partner SFO
- Healthcare and Vocation Partner SFO

Spring 2018 Life Groups addressing Goal 2c:

- Bible Study Fellowship
- DeVol Devos
- Gospel Strong
- Jesus Is
- Pints & Parables
- The Hook Up

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results /Criteria for Success Discussions on Biblical Manhood Every Man a Warrior Fruit of the Spirit Identity and Enneagram Purposeful Play • Girl Talk Jubilee 2018 103 Total Attendees A leadership development curriculum was developed to train students to be Jubilee conference room leaders and to do ministry with their peers. 10 students who went to Jubilee 2018 have expressed interest in being Room Leaders in Spring 2019. See www.jubileeconference.com or www.ccojubilee.com for conference worldview information The Office of Spiritual Formation contributes to Multicultural Diversity through intentional efforts of selecting a variety of speakers/facilitators. In 2013-14, a specific focus began on developing gender balance in the number of speakers chosen to be on the Community Worship stage or leading a Life Group. In addition, improvements have been made over past semesters in having persons of color leaders/facilitators. With regard to other worship service

one):

participants – be they musicians, Scripture readers, or those who lead prayers – particular attention is paid to gender balance as well as participants who are persons of color. Departmental statistics are kept on semester bases which

speakers/facilitators, with a break-down of gender and race. They are as follows (please note: statistics show instances of participation, not a total of <u>unique</u> participants; persons are identified in only one category, although some fit more than

analyze Life Group and Community Worship

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results /Criteria for Success Fall 2017 Community Worship: • CW Speakers: 6 males, 6 females, 8 Caucasians, 4 People of Color • CW Worship and Stage Participants: 64 males, 47 females, 91 Caucasians, 20 People of Color Fall 2017 Life Group Leaders Male: 11, Female: 14, Caucasian: 23, People of Color: 2 Staff: 4, Faculty: 7, Student: 8, MU Alumni: 1, Other: 5 Spring 2018 Community Worship: • CW Speakers: 8 males, 6 females, 7 Caucasians, 7 People of Color • CW Worship and Stage Participants: 62 males, 54 females, 79 Caucasians, 33 People of Color Spring 2018 Life Group Leaders Male: 14, Female: 18, Caucasian: 31, People of Color: 1 Staff: 14, Faculty: 4, Student: 8, MU Alumni: 2, Other: 4 Fall 2017 Medium and large SFOs emphasizing gender or racial diversity: • #MUBlessUp Be:Justice Celebration male/female co-leaders FCA male/female co-leaders Kenyan Church Planting and Music in Africa partner SFO • One Voice Gospel Choir partner SFO A Dream Deferred partner SFO focusing on DACA (Multicultural Services) • Worldview Forum on Immigration partner SFO Spring 2018 and large SFOs emphasizing gender or racial diversity: • #MUBlessUp

	1			
			 Be:Justice Celebration male/female co-leaders FCA male/female co-leaders Admissions SFO speakers Kaveh Akbar reading-Creative Writing Partner SFO Marjorie Maddox reading-Creative Writing Partner SFO 	
3a. The Spiritual Formation staff will teach about and equip students to practice spiritual disciplines, as a means to deepening their love for God and people.	This objective will be the main focus of Friday Spiritual Disciplines teaching times, held each Friday morning. In addition, the Spiritual Formation staff will offer occasional vespers services. This objective will be assessed through a rotating curriculum of Friday topics and a variety of facilitators used (oncampus, off-campus, men and women). These times will intentionally include teaching times as well as time for students to practice the disciplines. Evening Prayers services are a new venture and will be evaluated via Spiritual Formation staff as well as student feedback. The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations: SSI 74 ("Campus item: Being on this campus is contributing to my spiritual growth") will increase from 5.54 to 5.64. SSI 83 ("Campus item: I consider Chapel/Spiritual Formation Opportunities as opportunities to	In its programming, the Office of Spiritual Formation helps to build a Student-Centered Culture by preparing students to be a life-long participant in the Church Universal. We help students understand the nature of biblical worship, and point them toward participation in a local church. Intentional efforts are made to help students better understand the Evangelical Friends tradition through annual speaker invitations to Friends Church pastors and the EFC-ER superintendent. Our staff also seeks to help students understand denominational traditions that their fellow students may be part of through programming and Life Groups focused on contemporary service elements as well as liturgical services. We include resources at our office and on our website that helps students understand why church is important and what role they might play in the local church. In addition, staff members take students to church with them and hold post-service discussions to help students better understand their experience.	SSI 74/83: these goals are campus-wide in scope and therefore their achievement cannot be solely measured via Spiritual Formation assessment procedures. Nevertheless, the following results from the Fall 2017 survey address these SSI items: • (SSI 74/83) When asked if SFOs contribute to their spiritual growth, results werestrongly agree 28.7%, agree 41.3%, neutral 19.1%, disagree 7% and strongly disagree 3.9%. Fall 2017 SFOs addressing Goal 3a: • Community Worship four-week curriculum on CFRR • Fellowship of Christian Athletes • Nursing Christian Fellowship • Celebration • The River • Be: Justice • #MUBlessUp Fall 2017 Life Groups addressing Goal 3a • Scripture Memory with Mark Jakowski • Greatness of God with Marva Hoopes • Every Man a Warrior (EMAW) • The Edge with Kyle and Brenda Calderhead • Body and Soul with Tanya Hershberger Spring 2018 SFOs addressing Goal 3a: • Community Worship four-week curriculum on CFRR • Fellowship of Christian Athletes • Nursing Christian Fellowship • Celebration	SSI item 74: this goal is campus-wide in scope and therefore its achievement cannot be solely measured via Spiritual Formation assessment procedures. However, the OSF offered weekly teaching and kinesthetic learning opportunities.

	enhance my own spiritual growth") will increase from 4.86 to 4.96. *Note that the most recent SSI data was acquired in 2013, which was before the implementation of the current Spiritual Formation Opportunities program.		 The River Be:Justice #MUBlessUp Mind, Body and Soul Partner SFO Stress Management and Spiritual Disciplines Partner SFO Helping Hands Partner SFOs Christian Yoga SFOs Spring 2018 Life Groups addressing Goal 3a Identity and Enneagram Purposeful Play Awaken Spiritual Disciplines Study Faith & Finance 	
3b. The Spiritual Formation staff will teach students about the nature of biblical worship.	Although all Spiritual Formation Opportunities should point students toward understanding biblical worship, this objective will be explicitly focused upon in weekly Community Worship services. This objective will be measured through analyzing the weekly liturgy (Scripture, song, sermon and prayer) used in these services and whether they point to 1) God as the object and subject of worship and 2) the use of Trinitarian language. Worship music will also be analyzed for a variety of music styles, use of student musicians, and song selection. This will be assessed through listing types of musical styles, number of student musicians, and variety of song selection. In addition, a mid-semester student survey will collect information regarding students' opinions about worship music that has been employed through Spiritual Formation Opportunities.	See notes under 3a.	The following data was collected from the office's Fall 2017 all-student survey in order to address NSSE item 1M: • When students were asked if they were encouraged to worship God in meaningful ways at SFOs, 29.1% strongly agreed, 47.8% agreed, 15.7% were neutral, 4.8% disagreed, and 2.6% strongly disagreed. Note that our office survey does not differentiate between first-year and senior-year student respondents. In official 2018 NSEE data, first-year student "Agree/Strongly Agree" responses to 1M was 90%, which was the same as 2014 and lower than the goal of 93%. Senior-year student response was 84% which was greater than the goal of 80%. According to the office's annual survey data, there is a three-year growth trend for this NSSE data point. Official NSSE results show good growth for SY students, and is especially meaningful feedback from students who have had a multi-	SSI item 78: this goal is campus-wide in scope and therefore its achievement cannot be solely measured via Spiritual Formation assessment procedures. The OSF will continue to ask for funding to develop a community service program (including a part-time staff position) to develop connections between students and community service opportunities. At this time, the OSF cannot dedicate current staffing hours to this, and feels this is a major gap in Malone's offerings to its students. It will remain "on the radar" as the next position to be developed in the OSF. With regard to on-campus opportunities of involvement in ministry, the OSF continues to grow in offering ways for students to learn leadership and ministry skills. We have incorporated these new opportunities within each staff person's job responsibilities and students have begun to seek us out for these

On a slightly different note, the totality of Spiritual Formation Opportunities offered each semester will be analyzed to see if they incorporated ways for students to learn to worship God while employing different learning styles – visual, auditory, kinetic, etc. Spiritual Formation Opportunities will be analyzed over one semester and learning styles listed.

Means of Assessment

/Criteria for Success

Student leadership development will take place as Spiritual Staff members advise/oversee/mentor student participants in worship services and other initiatives which are outgrowths of our staff members' work with students. This will be assessed by listing the number and nature of student-led worship services, events, initiatives, etc. that directly stem from our staff members' interaction with students

The following increases in these SSI or NSSE items will occur upon the next SSI/NSSE administrations:

- SSI 78 ("Campus item: This campus provides adequate opportunities for involvement in ministry") will increase from 5.71 to 5.81.
- NSSE 1M ("The institution encourages students to worship God in meaningful ways"): the number of first-year response participants to answer "agree" or "strongly agree" will increase

year opportunity to experience spiritual formation programming.

Summary of Data Collected

Analysis of Fall 2017 weekly CW liturgy and music: Community Worship - launched CW in September with curricular topic "Worship and Spiritual Formation." Throughout the semester, we focused on a few major topics to teach our students about biblical themes. During the first four weeks of the semester, we focused our services on the overall theme of the entire Bible by breaking it down into Creation, pushed students to see how each of these Biblical themes applies to us today. We continued the year by focusing on the Church. We called the series "The Way" in reference to the early Church. One major push in worship was to unite the students in worship - to worship God as the One who ordained the Church. We incorporated prayer and Scriptural elements that pointed them to God as the Creator. We then moved into the topic of service which naturally flowed out of the series on the purpose for the Church. We encouraged student music leaders to focus on uniting the community in worship. This showed itself in singing very congregational songs allowing for more students to sing together to our Lord. . Finally, we ended by talking through the Church's liturgical calendar with an Advent service, including multiple styles of worship and liturgical elements to educate students on the tradition of Advent.

Analysis of Spring 2018 weekly CW liturgy and music: Over the course of the semester, there were two main objectives to the direction of Community Worship (CW): one external goal and one internal goal. The main external goal was to engage students in biblical narratives and principles such as humility, working with others, brokenness in the world and systems around us, and other various topics. Each week we chose speakers who would

opportunities. See examples of student leadership opportunities at left.

from 90% to 93% and the number of senior response participants to answer "agree" or "strongly agree" will increase from 77% to 80%.

*Note that the most recent SSI data was acquired in 2013, which was before the implementation of the current Spiritual Formation Opportunities program. Similarly, the 2014 NSSE data was acquired on campus before a full year of the new Spiritual Formation Opportunities program had been in effect.

bring their culture of worship to the service while teaching concepts rooted in Scripture. The main internal goal was a focus on the "community" aspect of CW. We pushed an emphasis on student leadership and building a sense of community between the students involved with the worship music aspects of CW. Building on organizational principles that we implemented during the first semester, we continued to empower our student leaders to push into their personal worship heritage and bring their culture to each of the teams. These students provided a lot of positive feedback to the sense of freedom that they felt in comparison to previous years. The model of leadership was for our staff to train team leaders who in then take the responsibility of training their specific team, and this seemed to gain a lot of positive feedback from the students. Another main push to further this sense of "community" within teams was to have a lot of overlap when it came to choosing teams. There was a large effort to mix various worship backgrounds together and because of this, students felt more like one large team putting together CW as opposed to many separate and disconnected groups. According to lots of positive feedback from students, we will continue to push the external goals of biblical literacy and the internal goals of a deeper sense of community within our leadership team moving forward.

<u>Fall 2017 SFOs addressing Goal 3b and the nature of biblical worship:</u>

- Celebration
- One Voice Gospel Choir partner SFO
- Kenyan Church Planting and Music in Africa partner SFO
- 500-Year Anniversary of the Reformation Lecture partner SFO
- Admissions worship partner SFOs
- Department of Bible, Theology and Ministry worship partner SFO

Expected Performance Outcomes Means of Assessment Connection to MU Strategic Plan Summary of Data Collected Use of Results /Criteria for Success Religious Liberty and the Constitution partner SFO Augustine's City of God and the Political Mess We're In partner SFO • Political Environmentalism partner SFO Spring 2018 SFOs addressing Goal 3b and the nature of biblical worship: Celebration Admissions worship partner SFOs The Office of Spiritual Formation began a student leadership development program in Fall 2013 which in part addresses SSI 78. To that end, the following leadership and ministry opportunities facilitated through our office are listed: Student leadership opportunities Fall 2017-Spring 2018: • 3 student workers-turned-interns mentored in the OSF Community Worship music leaders – multiple mentored Student leaders assisting in developing outdoor education weekend trips Celebration fellowship leaders (3) mentored Multiple students mentored to take leadership in their lives in a general way 2 Course Assistants mentored (for Genl00 program) A few dozen students signed up to be room leaders for the February Jubilee Conference • Encouraged several students toward Summer Opportunities, including overseas missions, leadership/discipleship projects and summer camps Students mentored to be be:justice SFO speakers Student Spiritual Life Committee expanded to include more student groups mentored by a staff person: o Nursing Christian Fellowship Fellowship of Christian Athletes Celebration (student-led fellowship)

2. The Shiritual	This objective be the impetus behind	 Co-Directors of Spiritual Formation (Student Senate) 5 students mentored to lead musical worship at local church plant, 3rd Street Community Church 	
3c. The Spiritual Formation staff will teach students about the significance of local church involvement as a means to personal growth. This includes Malone's foundation in the Evangelical Friends Church tradition and students' present and future service to the Church universal.	This objective be the impetus behind inviting an Evangelical Friends Church-Eastern Region pastor or EFC-ER staff member to preach at Community Worship once per semester. Also, the OSF staff provides at the office and online an updated list of churches that faculty and staff attend, so that students can connect with MU personnel at a church. This objective will be measured by EFC- ER involvement in Community Worship services, as well as annual updating of the church list.	EFC-ER representatives speak in Community Worship or lead Life Groups. In addition, the church list was updated and made available. Fall 2017 SFOs: CW three-week series in October on What is the Church? Kenyan Church Planting and Music in Africa partner SFO #MUBlessUp Fall 2017 Life Groups The Edge with Kyle and Brenda Calderhead The Hook Up with Scott Spencer Center for Christian Faith and Culture Caffeinated Catholics with Shawn Floyd Spring 2018 SFOs: #MUBlessUp Spring 2018 Life Groups Snacks & Stories Awaken The Hook Up	